





Compiled by
Directorate of Strategic Planning, Statistics, Research & Development Division
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Annual Corporate Plan 2025/2026

TABLE OF CONTENTS

	CONTENTS	PAGE NO.s
1.	Commissioner's Foreword	01
2.	Corporate Profile - 2025/2026 Corporate Philosophy - Vision - Mission - Values	02
3.	Legislative Authority - Functions & Responsibilities of the Commissioner of Police - Functions of the Force - References - Mandate - Fiji Police 2025/2026 Expenditure Approved Outputs	03 - 04
4.	Organisational Command, Control and Communications Structure	05
5.	Strategic & Corporate Planning Process	06
6.	Linkages to Government's Strategic Priorities	07
7.	Organisation Outputs and Performance Targets	08 - 47
8.	Ministry of Finance Deliverables and Indicators 2025/2026	48
9.	Fiji Police Force 2025/2026 Budgetary Provision - Summary of total expenditure - Capital Construction - Capital Purchase	49 - 50
10.	Fiji Police Training Plan 2025/2026	51
11.	Fiji Police Force 2025 - 2026 Annual Coporate Plan One page glance	52
12.	Glossary of Terms	53
13.	Code of Ethics	54

COMMISSIONER'S FOREWORD



The Fiji Police Force's (FPF) Annual Corporate Plan (ACP) for the 2025/26 Fiscal Year outlines the goals and the direction that the organisation is gearing towards in providing safety, peace and service to our communities. We aspire to stabilise our efforts and bring back the trust, confidence and respect as we gradually immerse into the modern and digital era of policing.

Achieving this stability requires a collaborative and inclusive approach characterised by strong leadership, steadfast accountability, robust policies and legislation, comprehensive remuneration frameworks, and the broad uplift of the organisation to meet the complex policing environment. The activities outlined in this plan are shaped by key initiatives including the Uplift Program strongly supported by the Australian Federal Police, the Fiji National Development Plan 2025-2029 and Vision 2025, the extensive consultation across all policing divisions, and a thorough review of past strategic efforts.

Our operational activities are also aligned with the FPF's Strategic Roadmap 2011-2050 on the decade theme of 'Stabilising through Continuous Development' and the FPF Strategic Plan 2025-2030 which is guided by the theme, "Resilient Institution through Technology Innovation and Partnership."

The commitment engrained in the ACP is driven by the corporate theme of "Institutional Stabilisation", a theme appropriate, given the ongoing comprehensive efforts to reform, restructure, and reset the FPF to meet modern policing demands and national expectations. We acknowledge the government for the budget allocation of \$240.3 million to empower and equip the FPF in navigating through a rapidly changing social and operational policing environment. This investment will be directed towards five strategic outputs:

- Effective Crime Prevention and Control:
- Efficient Investigation, Detection, and Prosecution;
- Reliable Intelligence;
- Road Safety; and
- · Organisational Effectiveness.

These outputs are then operationalised through twenty support strategies and twenty core strategies. The effectiveness of the FPF's implementation of strategies will be measured through nine Key Performance Indicators (KPIs). However, the maintenance of law and order shall remain the overall outcome of the FPF.

We will remain committed to the fight against drugs, the strengthening of our porous borders at domestics and international entry points and addressing internal issues such as the restructure and reform, capacity building, promotions and job retention, and a modernised approach to employees' welfares.

Therefore, in commissioning our Corporate Plan, I urge and encourage all members of the FPF, to embrace this document, engage collectively with our partners, stakeholders, and communities and work together in partnership in achieving our goals. I extend my best wishes to all staff for a successful and meaningful 2025/26 Fiscal Year.

Rusiate Tudravu
Commissioner of Police

18th August, 2025

CORPORATE PROFILE

CORPORATE THEME

INSTITUTIONAL STABILIZATION

VISION

A Safe and Secure Fiji for All

MISSION STATEMENT

To Protect and Serve our Communities through Professional Policing and Strong Partnership

CORPORATE VALUES

Professionalism Execellence in service and conduct

Integrity Honest, fair and ethical in all actions

Respect Dignity and fairness for every person

Inclusiveness Equal treatment for all

Compassion Care and understanding in our service

Courage Standing firm to protect our communities

LEGISLATIVE AUTHORITY

FUNCTION OF THE COMMISSIONER OF POLICE

Subject to Section 129 (3), (5), (7) and (8) of the 2013 Constitution, the Office of the Commissioner of Police has the following responsibilities and functions:

- (a) the organization and administration of the Fiji Police Force
- (b) the deployment and control of its operations
- (c) to appoint persons to the Fiji Police Force
- (d) to remove persons from the Fiji Police Force
- (e) to take disciplinary actions against persons in the Fiji Police Force
- (f) with the agreement of the Minister of Policing has the authority to determine all matters pertaining to the employment of all staff in the Fiji Police Force including
 - (i) terms and conditions of employment;
 - (ii) qualification requirements for appointment and the process to be followed for appointment which must be open, transparent and competitive selection based
 - (iii) salaries, benefits and allowances payable in accordance with the approved budget, and
 - (iv) total establishment or the total number of staff that are required to be appointed in accordance with the budget as approved by Parliament.

FUNCTIONS OF THE FORCE

Pursuant to Section 5 of the Fiji Police Act 1965, the Fiji Police Force is accountable to the Government and its people for the Safety and Security of all. The Fiji Police Force has the duty to:

- 1. Protect Life and Property
- 2. Preserve the Peace
- 3. Prevent Offences
- 4. Detect and Apprehend Offenders and
- 5. Enforce all Laws and Regulations

REFERENCES

- 1. Constitution of the Republic of Fiji 2013
- 2. Police Act 1965
- 3. National Development Plan 2017 2036
- 4. National Security Strategy [NSS] 2025
- 5. Internationally Ratified Treaties, Protocols, Conventions, MOU/MOA
- 6. Crimes Act 2009
- 7. Criminal Procedure Act
- 8. Land Transport Authority Act
- 9. Force Standing Orders
- 10. Fiji Procurement Act 2010
- 11. Financial Administration Act 2009
- 12. Financial Instructions 2005
- 13. Financial Management Act 2004
- 14. Fiji Police Strategic Roadmap 2011 to 2050
- 15. Financial Manual 2005
- 16. Occupational Health and Safety at Work Act 1996

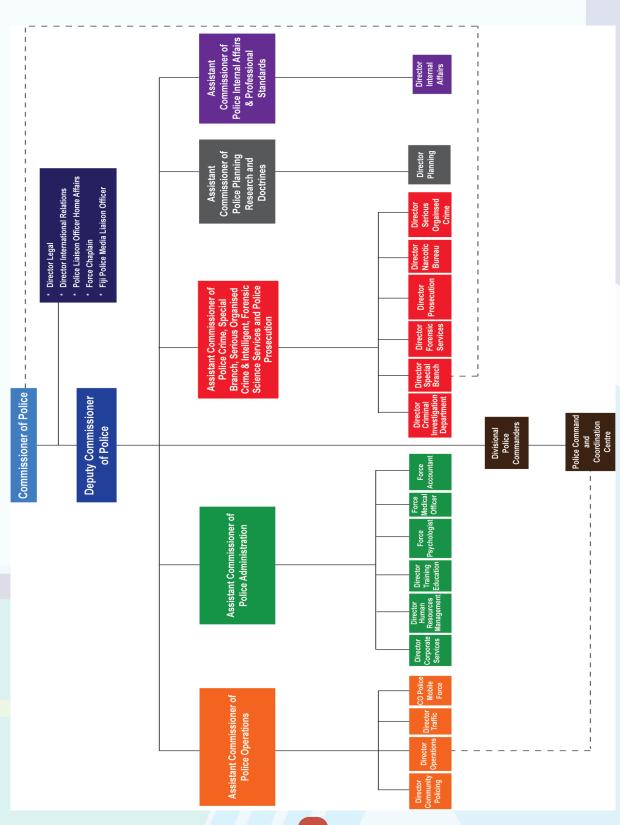
2025/2026 Expenditure for the Fiji Police Force towards achieving the following Outputs as approved by the Ministry of Finance.

Table 1: 2025/2026 Approved Outputs

NO.	DESCRIPTION
1.	Effective Crime Prevention and Control
2.	Efficient Investigation, Detection and Successful Prosecution
3.	Reliable Intelligence
4.	Road Safety
5.	Organisational Effectiveness

ORGANISATIONAL COMMAND, CONTROL & COMMUNICATION STRUCTURE

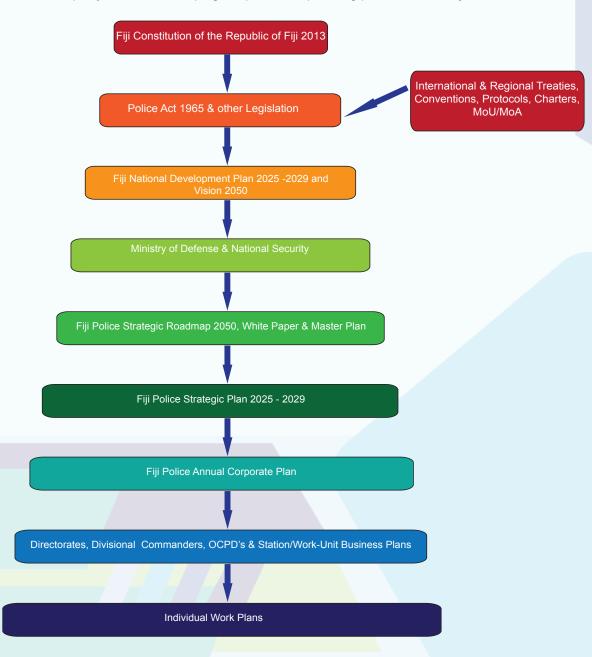
ORGANO-CHART FIJI POLICE STRATEGIC COMMAND STRUCTURE



FIJI POLICE STRATEGIC & CORPORATE PLANNING PROCESS

The Fiji Police currently ascribes to a variety of Strategic and Corporate Planning documents and frameworks for its daily Strategic, Corporate and Operational functioning. Chief amongst these fall within a hierarchy of scope and planning process. Whilst there is a wide range of international and regional guidelines, Fiji Police Force, in its quest for a synchronized approach to the Plans and the Planning Process, has the distinction of the following: Fiji Police Strategic Roadmap 2050; the Fiji Police Strategic Plan 2020 - 2024; Fiji Police White paper & Masterplan, Annual Corporate Plan, Divisional, Directorate and District Business Plan, Station and Work Unit Plans, which than gets cascaded to the Individual Work Plans of the staff of the Fiji Police.

The planning process and plans of the recent past of the Fiji Police can be tagged to the account and needs of our stakeholders, customers, and the people of Fiji, visitors, and investors alike. The Ministry of Economy and Strategic Planning requirements and guidelines, our regional and international obligations had been equally relevant to shaping the plans and planning process of the Fiji Police.



LINKAGES TO GOVERNMENT'S STRATEGIC PRIORITIES

TABLE 2: STRATEGIC PRIORITIES

Targeted Outcomes (Goal/Policy Objectives)	Outcome Performance Indicators or Measures	Fiji Police Force Outputs
Maintenance of Law & Order	Reduction in Overall Offence rate by 10%	Output 1: Effective Crime Prevention and Control
	Reduction in Serious Offence rate by 10%	
	Reduction in Crime Against Women by 10%	Output 2: Efficient Investigation, Detection and Successful Prosecution
	Reduction in Crime Against Children by 10%	Output 3:
	Number of Registered Drug Cases	Reliable Intelligence
	Maintain the Detection rate above 70%	Output 4: Road Safety
	Maintain Successful Prosecution rate above 90%	Output 5:
	Reduction in Road Fatalities by 30%	Organisational Effectiveness
	Reduction in Complaints against Police by 10%	

ORGANISATIONAL OUTPUTS AND PERFORMANCE TARGETS

TABLE 3: OUTPUTS AND PERFORMANCE TARGETS

ОИТ	OUTPUT 1.0 EFFECTIVE CRIME PREVENTION & CONTROL				
Sub - Output	Strategies	Key Performance Indicators	2025/26 Targets	Responsibility	
Sub-Output 1.1 Synchronise DUAVATA Community Policing	1.1.1 Establish the DUAVATA Working Groups	Quantity 1 Working Group Quality Consolidated Partnership with the Key Stakeholders Timeline July 31st 2026 Cost As per budgetary allocation	1 Working Group	DCOP	
	1.1.2 Initiate DUAVATA Framework Awareness Programs	Quantity 1 Framework Quality Synchronized Approach to DUAVATA Implementation on the Ground Timeline July 31st 2026 Cost As per budgetary allocation	1 Framework	DPlans and DCOP	
	1.1.3 Review Community Policing Budgetary Allocation	Quantity 1 Review Quality A Practical and Holistic budget Timeline July 31st 2026 Cost As per budgetary allocation	1 Initiative	DCS, DCOP and DPlans	
Sub- Output 1.2 Engage in Community Oriented Partnership	1.2.1 Develop Community Awareness Programs	Quantity 12 Programs Quality Maximizing Police and Community Partnership Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 Media 1 DCOP 1 Total 12	DCOP, DPCs and MLO	

1.2.2 Pursue Police Oriented Community Policing Projects	Quantity 12 Projects Quality Ensuring Effective Intervention Programs Timeline Annually Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 DCOP 2 Total 12	DCOP and DPCs
1.2.3 Maximize Initiatives Focusing on Preventing Cybercrimes.	Quantity 12 Programs Quality Empowering Communities on Prevention Initiatives. Timeline Quarterly Cost As per Budgetary allocation.	DCID 2 North 2 West 2 South 2 East 2 Central 2 Total 12	DCID and DPCs
1.2.4 Establish Community Based Alternative Resolution Pathways and Processes	Quantity 1 Initiative Quality Alternative Resolution Pathways and Processes for Youth and Low Level Offenders Timeline Bi-Annually Cost As per budgetary allocation	1 Youth Program	DCOP
1.2.5 Establish and Develop Crime Prevention Boards and Plans in Key Region	Quantity 1 Initiative Quality Engage Key Leaders in Strategy and Intel Gathering Timeline Bi-Annually Cost As per budgetary allocation	1 Initiative	DCOP

Sub-Output 1.3 Intensify Police Presence and Visibility	1.3.1 Strengthen Police Patrol Initiatives 1.3.2 Develop Targeted	Quantity 60 Initiatives Quality Maximizing Police Footprints and Reducing Crime Rate Timeline Quarterly Cost As per budgetary allocation Quantity 28 Initiatives	North West South East Central Border PMF Water Police TPU Police Band K9 Total North West	8 8 8 8 6 4 2 4 2 60 3 3	DOPs, DPCs and Commanding Officers DOPs, DPCs and Commanding
	Operations	Quality Effective Response to Critical Issues in the Community Timeline Quarterly Cost As per budgetary allocation	South East Central DOPs Border Water Police PMF Total	3 3 3 4 3 3 3 28	Officers
	1.3.3 Strengthening Water Police Visibility	Quantity 7 Initiatives Quality Effective Policing Timeline Quarterly Cost As per budgetary allocation	North West South East Central Water Pol PMF Total	1 1 1 1 1 1 1 7	DOPs, DPCs and CO PMF
	1.3.4 Strengthen Inclusive Approach on Eexternal Awareness on Laws Iinvolving Women and Children	Quantity 10 Initiatives Quality Effective Policing Timeline Quarterly Cost As per budgetary allocation	North West South East Central Total	2 2 2 2 2 10	DPCs

	1.3.5 Establish a Child Protection Unit	Quantity 1 Project Quality Effective and Inclusive Policing Timeline Quarterly Cost As per budgetary allocation	1 Project	DCID
Sub-Output 1.4 Synchronized Intelligence Led Policing	1.4.1 Develop Effective Intelligence Gathering Initiative	Quantity 18 Quality Effective Policing through Quality Intelligence Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 SB 2 DSOCID 2 Border 2 PMF 2 Total 18	DSB, DSOCID, DPCs and Commanding Officers
	1.4.2 Develop Operation Response through Intelligence	Quantity 18 Initiatives Quality Effective Response through Intelligence Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 SB 2 DSOCID 2 Border 2 PMF 2 Total 18	DSB, DSCOCID, DPCs and Commanding Officers
	1.4.3 Maximize Utilization of Modern Technologies and Innovative Strategies to Prevent Criminal Activities	Quantity 12 Initiatives Quality Efficient and Effective Utilization of Technologies Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 Border 2 Total 12	DPCs and DCS

Sub- Output 1.5 Strengthen Integration with Key Stakeholders	1.5.1 Develop Integrated Approach Programs	Quantity 16 Programs Quality Strengthen Stakeholder Relationship Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 Border 2 PMF 2 Water 2 Pol 16	DPCs, DOPs and CO PMF
	1.5.2 Promote Crime Prevention Through Environmental Design	Quantity 12 Programs Quality Strengthen Stakeholder Relationship Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 DCOP 2 Total 12	DCOP and DPCs
	1.5.3 Engage Stakeholders on Gender Base Violence(GBV) Capacity Building Programs	Quantity 7 Programs Quality Strengthen GBV Capacity Building with Stakeholders Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 DCOP 2 Total 7	DCOP and DPCs
	1.5.4 Develop Interoperable Initiative with Maritime Government Agencies	Quantity 1 Initiative Quality SOP & MOU to Better Leverage and Amplify the Impact of Combined Resources Timeline Annually Cost As per budgetary allocation	1 Collaborative Initiative	DOPs, DPC's, DLegal and DPlans

	1.5.5 Review MOU on Prisoner Management	Quantity 1 Initiative Quality MOU on Remand Prisoner Escort Activities to be Transferred to Corrections. Timeline Annually Cost As per budgetary allocation	1 Initiative	DOPs, DLegal and DPlans
	1.5.6 Engage Stakeholders with Canine Unit Uplift	Quantity 1 Initiative Quality Improve Canine Unit responsiveness Timeline Annually Cost As per budgetary allocation	1 Initiative	DOPs, DIR and DPlans
	1.5.7 Engage Experts in Operational Improvement	Quantity 1 Initiative Quality Effective Operational Deployment and Response Timeline Bi-Annually Cost As per budgetary allocation	1 Initiative	DIR and DOPs
Sub- Output 1.6 Strengthen Police Emergency Response Initiatives	1.6.1 Develop Consistent Emergency Mock Exercises	Quantity 16 Exercises Quality Effective Operation Readiness and Response Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 Border 2 PMF 2 WaterPol 2 Total 16	DOPs, DPCs and CO PMF

1.6.2 Enhance Natural Disasters Awareness Initiatives	Quantity 16 Initiatives Quality Effective Operation Readiness and Response Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 Border 2 PMF 2 WaterPol 2 Total 16	DOPs, DPCs and CO PMF
1.6.3 Develop Integrated Disaster Initiatives with other Stakeholders	Quantity 8 Initiatives Quality Establish Multi Agency Training and Exercise for Disaster Events Timeline Bi-Annually Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 Border 1 PMF 1 WaterPol 1 Total 8	DOPs, DPCs and CO PMF
1.6.4 Develop Public Order Management Awareness Programs	Quantity 14 Programs Quality Effective Operation Readiness and Response Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 Border 2 PMF 2 Total 14	DPCs and CO PMF
1.6.5 Intensify Infectious Diseases Awareness Programs	Quantity 8 Programs Quality Strengthening Integration with Relevant Agencies Timeline Bi-Annually Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 Border 1 PMF 1 FMO 1 Total 8	DPCs, CO PMF and FMO

		1.6.6 Establish Search and Rescue (SAR) Framework	Quality 1 Framework Quality Effective Response and SAR Capability Timeline Quarterly Cost As per budgetary allocation	1 Framework	DOPs and DPLANs
		1.6.7 Maximise SAR Capacity Building and Initiatives	Quantity 2 Initiatives Quality Maximise Operation Response on SAR Capability Timeline Quarterly Cost As per budgetary allocation	2 Initiatives	DOPs
Es Sta En In En Th Mi	stablishing akeholder ngagements Addressing merging nreats for nimal ommunity spacts	1.7.1 Developing Stakeholders Engagement Initiatives on Addressing Emerging Threats	Quantity 1 Initiative Quality Ensuring Effective Stakeholders Engagement Timeline Quarterly Cost As per budgetary allocation	1 Initiative	DSB
		1.7.2 Developing Relevant Awareness Packages on Emerging Threats	Quantity 1 Awareness Package Quality Emerging Threats and Challenges Aaddressed Timeline Quarterly Cost As per budgetary allocation	1 Awareness Package	DTE, DPlans, DCOP and DPCs

OUTPUT 2: EF	FICIENT INVESTIG	GATION, DETECTION AND S	SUCCESSFUL PROSEC	UTION
Sub-Output 2.1 Evidence Based Investigation	2.1.2 Initiate Joint Prosecution Programs with Critical Stakeholders	Quantity 6 Programs Quality Prosecution Information Sharing Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 DSP 1 Total 6	DSP and DPCs
Sub- Output 2.2 Enhancing and Pursue the Value of Science and Technology	2.2.1 Pursue Detection through Forensic Approaches	Quantity 90% Detection on all Forensic Based Cases Quality Scientific Evidence Based Results Timeline Quarterly Cost As per budgetary allocation	Test Percentage DNA 90% Test Drug 90% Test	DFSS
	2.2.2 Establish a modern and a centralised Forensics Division	Quantity 1 Project Quality State of the Art Forensic Building Timeline Annually Cost As per budgetary allocation	1 Project	DCS and DFSS
	2.2.3 Modernize the Organisation Information Communication Technology (ICT).	Quantity 1 Project Quality Investment on ICT Uplift and Enhancement Timeline Annually Cost As per budgetary allocation	1 Project	DCS, DPlans and DOPs

Sub-Output 2.3 Promoting Partnership with other Stakeholders	2.3.1 Develop Counter Initiatives on Transnational and Organized Crimes	Quantity 3 Initiatives Quality Effective Policing Through Quality Intelligence Timeline Bi-Annually Cost As per budgetary allocation	DSB 1 DSOCID 1 DFSS 1 Total 3	DSB, DSOCID and DFSS
	2.3.2 Initiate integration with Other Stakeholders on Case Management System	Quantity 1 Initiative Quality Revisit Work done by AFP on Case Management System Timeline Bi-Annually Cost As per budgetary allocation	1 Initiative	DCID, and DPlans
Sub-Output 2.4 Enhance Investigation Skills and Knowledge of the Law	2.4.1 Develop Frontline Investigative Capability Training Programs	Quantity 9 Programs Quality High detection and prosecution Timeline Quarterly Cost As per budgetary allocation	DCID 1 DTE 1 North 1 West 1 South 1 East 1 Central 1 Border 1 PMF 1 Total 9	DTE, DLegal, DCID, DPCs, and CO PMF
	2.4.2 Review Proceeds of Crime Management	Quantity 1 Reviews Quality Effective Proceeds of Crime Execution Timeline Bi-Annually Cost As per budgetary allocation	1 Program	DCID

Sub-Output 2.5 Ensuring Successful Prosecution	2.5.1 Develop Relevant Prosecution Initiatives	Quantity 6 Initiatives Quality 90% Successful Prosecution Rate Timeline Quarterly Cost As per Budgetary allocation	North 1 West 1 South 1 East 1 Central 1 DPros 1 Total 6	DSP and DPCs
	2.5.2 Initiate Consistent Warrant Execution through Data and Resources Sharing	Quantity 8 Initiatives Quality Utilize Data in Warrant Execution Timeline Quarterly Cost As per Budgetary allocation	DPROs 1 North 1 West 1 South 1 East 1 Central 1 Border 1 PSRU 1 Total 8	DSP, DPCs, and CO PMF
Sub-Output 2.6 Develop Relevant Prosecution Initiative and Dismantling Networks	2.6.1 Initiate Relevant Prosecution Dismantling Network	Quantity 2 Initiatives Quality Successful Prosecution Rate Timeline Quarterly Cost As per budgetary allocation	2 Initiatives	DSP
	2.6.2 Develop Prosecution Capability & Capacity Building Initiative	Quantity 1 Initiative Quality Enhance Training & Resources for Prosecution Timeline Quarterly Cost As per budgetary allocation	1 Initiative per quarter	DSP, DIA, DTE, DIR, DHRM and DCS

OUTPUT 3: RELIABLE INTELLIGENCE				
Sub- Output 3.1 Sustaining Effective Intelligence Approaches	3.1.1 Enhancing Information Focused Analysis Programs	Quantity 7 Programs Quality Analytical Intelligence for Policing Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 DSB 1 Border 1 Total 7	DSB and DPCs
	3.1.2 Review Special Branch Chain of Command	Quantity 1 Review Quality Effective Reporting System Timeline Bi- Annually Cost As per budgetary allocation	1 Review	DSB, DPCs, DOPs and DPlans
	3.1.3 Creating Intelligence Sharing Opportunities	Quantity 9 Initiatives Quality Effective Information Sharing Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 DSB 1 DCID 1 DSOCID 1 Border 1 Total 9	DSB, DCID, DSOCID, and DPCs
Sub- Output 3.2 Establishing and Maintaining Reliable Intelligence Sources.	3.2.1 Maximize Cultivation of New Informers	Quantity 6 Initiatives Quality Effective Policing through Intelligence Reliability Timeline Quarterly Cost As per budgetary allocation	DSB 2 DSOCID 2 DCID 2 Total 6	DSB, DSOCID and DCID

	3.2.2 Review Management of Confidential Informant	Quantity 3 Initiatives Quality Effective Policing through Intelligence Reliability Timeline Bi-Annually Cost As per budgetary allocation	DSB 1 DSOCID 1 DCID 1 Total 3	DSB, DSOCID and DCID
	3.2.3 Ensure the Maintaining of Existing Informers	Quantity 3 Initiatives Quality Reliable Intelligence for Policing Timeline Quarterly Cost As per budgetary allocation	DSB 1 DSOCID 1 DCID 1 Total 3	DSB, DSOCID and DCID
	3.2.4 Pursue Initiatives In Combatting Drug Trafficking.	Quantity 4 Initiatives Quality Strengthen Partnership with Other Agencies. Timeline Quarterly Cost As per budgetary allocation	DSB 1 DSOCID 1 DCID 1 CO PMF 1 Total 4	DCID, DSOCID, DOPs and CO PMF
Sub- Output 4.1 Strengthen Integration with Other Critical Stakeholders	4.1.1 Enhance Joint Operation	Quantity 11 Initiatives Quality Strengthen Collaboration Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 DTC 1 Total 11	DTC and DPCs

	4.1.2 Initiate Consultative Meetings	Quantity 7 Initiatives Quality Maximize Stakeholders Input Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 DTTC 1 Border 1 Total 7	DTC and DPCs
Sub Output 4.2 Effective Road Safety Community Awareness	Develop a National Road	Quantity 1 Plan Quality Safe Road User Timeline Quarterly Cost As per budgetary allocation	1 Plan	DTC, DOPs, DPCs and DPlans
	4.2.2 Develop Road Safety Community Awareness Program	Quantity 8 Initiatives Quality Reduce Traffic Related Incidents Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 DTC 2 Media 1 Total 8	DPCs, PMLO and DTC
	4.2.3 Intensify Road Presence	Quantity 18 Initiatives Quality Consistent Traffic Deterrent Approach Timeline Quarterly Cost As per budgetary allocation	North 3 West 3 South 3 East 3 Central 3 DTC 3 Total 18	DTC and DPCs

Sub- Output 4.3 Effective Traffic Enforcement Initiatives	4.3.1 Intensify Traffic Enforcement Programs	Quantity 18 Programs Quality Consistent Traffic Enforcement Timeline Quarterly Cost As per budgetary allocation	North 3 West 3 South 3 East 3 Central 3 DTC 3 Total 18	DTC and DPCs
Sub-Output 4.4 Enhance Capability Development	4.4.1 Develop Traffic Investigative Initiatives	Quality 5 Initiatives Quality Timely and Efficient Traffic Investigations Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 Total 5	DPCs
	4.4.2 Initiate Capability Monitoring Program	Quantity 8 Programs Quality Effective Capability Management Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 Border 1 PMF 1 DTC 1 Total 8	DTC, DPCs and CO PMF
	4.4.3 Modernize Command & Coordination Centers	Quantity 1 Initiative Quality Improve Capability of Command Centers Timeline Quarterly Cost As per budgetary allocation	1 Initiative	DOPs, DPlans, DIR, DPCs and DCS

	4.4.4 Partnership with other Policing Agencies for PMF Capability.	Quantity 2 Initiatives Quality Lift PMF Capability Timeline Bi-Annually Cost As per budgetary allocation	2 Initiatives	DOPs, CO PMF and DIR
Sub-Output 4.5 Enhancing Traffic Technological Equipment's	4.5.1 Pursue New Innovative Traffic Technologies	Quantity 1 Framework Quality Disseminate Real Time Data to Traffic Patrol Officers Timeline By 30th July 2026 Cost As per budgetary allocation	1 Framework	DTC, DCS, DIR and DPCs
	OUTPUT 5	ORGANISATIONAL EFFE	CTIVENESS	
Sub- Output 5.1 Enhancing Leadership, Command and Management	5.1.1 Pursue International Leadership, Management, Assignment and Training Opportunities	Quantity 2 Assignments Quality Internationally Recognized Leadership Skills Timeline Bi-Annually Cost As per budgetary allocation	2 Leadership Assignments	DHRM and DIR
	5.1.2 Pursue Leadership Training Opportunities	Quantity 3 Programs Quality Proficient Leadership Skills Timeline Bi-Annually Cost	3 Programs	DHRM and DTE

5.1.3 Strengthen Leadership Enhancement Initiatives	Quantity 1 Initiative Quality Effective Decision Making Timeline Bi-Annually Cost As per budgetary allocation	1 Initiative	DHRM
5.1.4 Engage with MOFA on Inclusion of Senior Police Officers in Foreign Training	Quantity 1 Initiative Quality Recognized Leadership Capability Timeline Bi-Annually Cost As per budgetary allocation	1 Initiative	DIR
5.1.5 Develop and Inculcate International Relations Curriculum in Senior Leadership Training Program.	Quantity 1 Policy Quality Recognized International Relations Career Pathway Timeline Quarterly	1 Policy	DTE and DIR
5.1.6 Establish Partnership with International Entities for Expansion of FPF Services	Quantity 1 Framework Quality Pathway Established for Qualified Officers in Foreign Services Timeline Annually	1 Framework	DIR and DPlans
5.1.7 Provide Legal Support on Established International Framework	Quantity 1 Framework Quality Legal Support on Established International Framework Timeline By 31st July 2026	1 Framework	DLegal and DIR

	5.1.8 Review Leadership Structure	Quantity 1 Review Quality Align Leadership to Commissioner's Intent Timeline By 31st July 2026	1 Review	DHRM, DPlans and DLegal
Sub- Output 5.2 Managing Human Resources Effectively	5.2.1 Modernize Human Resource Functions Operating Model	Quantity 1 Project Quality Durable, Ethical and Policy Supported Model Timeline Quarterly Cost As per budgetary	1 Project	DHRM
	5.2.2 Re-Establish Effective Succession Planning Framework	Quantity 1 Program Quality Durable Talent Management Operating Model Timeline Quarterly Cost As per budgetary allocation	1 Program	DHRM
	5.2.3 Strengthen Employee Career Development and Employee Retention	Quantity 1 Policy Quality Reduce Employee Turnover Timeline Bi-Annually Cost As per budgetary allocation	1 Policy	DHRM and DPlans
	5.2.4 Revive, Review and Realign Past Enabling Policy	Quantity 5 Policies Quality Relevant and Updated HR Policies Timeline By the 30th June, 2026 Cost As per budgetary allocation	5 Policies	DHRM and DPlans

5.2.5 Review Remuneration	Quantity 1 Initiative Quality Fair and Competitive Compensation Timeline Bi-Annually Cost As per budgetary allocation	1 Initiative	DPlans, DCS and DHRM
5.2.6 Develop Job Description Reviews and Analysis Framework	Quantity 1 Framework Quality Coordinated Job Description Timeline By June 30th, 2026 Cost As per budgetary allocation	1 Framework	DHRM
5.2.7 Strengthen Preparation and Management of All Mission	Quantity All Mission Deployment Initiatives Quality Prepare and Reintegrate all Officers Pre and Post Deployment Timeline Annually Cost As per budgetary allocation	Prepare and Reintegrate all Officers Pre and Post Deployment	DIR and DCS
5.2.8 Initiating Empowerment Practices at all Levels	Quantity 30 Programs Quality Prompt Decision Making and Response Timeline Quarterly Cost As per budgetary allocation	1 Initiative per Formation	All Directors, DPCs and CO PMF

	5.2.9 Implement Performance Management Initiatives	Quantity 1 Initiative Quality Coordinated Job Description Timeline Bi-Annually Cost As per budgetary allocation	1 Performance Monitoring Initiative	DHRM
Sub -Output 5.3 Manage Reform and Restructure	5.3.1 Develop Uplift Program Plan	Quantity 1 Program Quality Quality Service Delivery Timeline Quarterly Cost As per budgetary allocation.	1 Program	DPlans, DHRM and DIR
	5.3.2 Review Remuneration Structure	Quantity 1 Initiative Quality Updated Salary and Allowances Timeline Annually Cost As per budgetary allocation	1 Initiative	DPlans, DHRM and DCS
	5.3.3 Review the Force Governance Framework	Quantity 1 Initiative Quality Redesign the Force Governance Framework Timeline Annually Cost As per budgetary allocation	1 Initiative	DHRM, DPlans, DCS and DIA

Sub-Output 5.4 Maintaining a Healthy and Safe Workforce	5.4.1 Develop Effective Health Focused Initiatives	Quantity 1 Initiative Quality Healthy Workforce Timeline Quarterly Cost As per budgetary allocation	1 Initiative	FMO
	5.4.2 Promoting Wellness and Fitness Programs	Quantity 60 Programs Quality Fit and Responsive Organization Timeline Quarterly Cost As per budgetary allocation	2 Initiatives per Formation	All Directors, DPCs and CO PMF
	5.4.3 Strengthen Organizational Safety Practices	Quantity 30 Initiatives Quality OHS Compliance Timeline Bi-Annually Cost As per budgetary allocation	1 Initiatives per Formations	All Directors, DPCs and CO PMF
Sub- Output 5.5 Smart Utilization of Resources	5.5.1 Develop Effective Resource Management Plan	Quantity 1 Plan Quality Maximize Quality Productivity Timeline Bi-Annually Cost As per budget allocation	1 Plan	DCS

Environ	Effective mentally Policies	Quantity 1 Policy Quality Environmentally Friendly Organization Timeline Annually Cost As per budget allocation	1 Policy	DHRM and DPlans
5.5.3 Pursue Policing	Green Initiative	Quantity 1 Initiative Quality Environnemental Sustainable Organisation Timeline Quarterly Cost As per budgetary allocation	1 Initiative	DCS, DCOP DPCs
5.5.4 Develop Consiste Resourc Monitori	ent ce	Quantity 18 Plans Quality Effective Accountability Approach Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 Border 2 PMF 2 DCS 2 Water Pol 2 Total 18	DOPs, DCS, DPCs and CO PMF
5.5.5 Develop Manage Plan		Quantity 1 Plan Quality Compatible Mobility System Timeline Bi-Annually Cost As per budgetary allocation	1 Initiative	DCS

	5.5.6	Quantity	1 Initiative	DCS
	Enhance	1 Plan		200
	and Monitor Communication	Quality		
	Capability Plan	Quality Effective and Secure		
		Communication Platform		
		<u>Timeline</u>		
		Bi-Annually		
		Cost As per budgetary allocation		
	5.5.7	Quantity	1 Framework	DCS and
	Review and Redesign Data	1 Framework	TTUINEWORK	DPlans
	Gathering	Quality		
	Ensuring	Inclusive Data Gathering		
	Ddiverse Inclusivity.	<u>Timeline</u>		
		Annually		
		Cost		
		As per budgetary allocation		
	5.5.8	Quantity	1 Initiative	DPlans
	Formulate, Monitor	1 Initiative		
	and Review	Quality		
	Organizational	Monitor Organizational		
	Plan	Output		
		<u>Timeline</u>		
		Annually		
		Cost		
		As per budgetary allocation		
	5.5.9	Quantity	1 Project	DPlans and
	Pursue Data Management System	1 Project	·	DCS
		Quality		
		Upgrade of Data System to		
		Digitalized Platform		
		<u>Timeline</u>		
		Annually		
		Cost		
		As per budgetary allocation		

Sub Output 5.6 Prioritize Capacity Building Programs	5.6.1 Develop and Implement Relevant Training Initiatives	Quantity 1 Initiative Quality Multi Skill and Proficient Work Force Timeline Bi-Annually Cost As per budget allocation	1 Initiative	DTE, DHRM and DIR
	5.6.2 Strengthen Cyber Crime Unit	Quantity 2 Initiatives Quality Successful Cyber Crime Investigation Timeline Annually Cost As per budgetary allocation	2 Initiatives	DCID, DHRM and DCS
	5.6.3 Initiate Training Need Analysis	Quantity 1 Initiative Quality Effective Modern Policing Timeline Bi-Annually Cost As per budgetary allocation	1 Initiative	DTE
	5.6.4 Review & Re- Design Training Curriculum & Facilities	Quantity 1 Project Quality Modern Training Facilities and Curriculum Timeline Bi-Annually Cost As per budgetary allocation	1 Project	DTE, DPlans, DCS and DHRM

5.6.5 Develop Academic Long-Term Plan	Quantity 1 Policy Quality Academic SOP Plan Timeline By April 2026 Cost As per budgetary allocation	1 Policy	DTE and DHRM
5.6.6 Initiate Media and Communication Capacity Building	Quantity 1 Initiative Quality Officers Communication and Media Training Timeline Quarterly Cost As per budgetary allocation	1 Initiative	DTE, DIR, DHRM, DCS
5.6.7 Initiate Strategic Document and Policies Awareness at All Levels of the Organisation	Quantity 1 Initiative Quality Strategic Aligned Organization Timeline Quarterly Cost As per budgetary allocation	1 Initiative	DPlans
5.6.8 Initiating Sharing of Relevant Information at All Levels	Quantity 30 Initiatives Quality Effective and Accessible Organizational Information Timeline Annually Cost As per budget allocation	1 Initiative per Formation	All Directors DPCs and CO PMF

	5.6.9 Review of Community Policing Training Curriculum	Quantity 1 Review Quality Effective and Relevant Community Policing Curriculum Timeline July 31st 2026 Cost As per budgetary allocation	1 Review	DTE and DCOP
	5.6.10 Develop Multi- Skills Training Programs	Quantity 1 Program Quality Specialized and Qualified Officers Training Timeline Quarterly Cost As per budgetary allocation	1 Program per Quarter	DTE and DHRM
Sub - Output 5.7 Pursuing Digitalization of Police Records	5.7.1 Develop FPF Digitalization Framework	Quantity 1 Framework Quality Effective and Accessible Police Information Timeline Annually Cost As per budget allocation	1 Framework	DHRM, DCS
	5.7.2 Review Police Records, Systems and Processes	Quantity 1 Program Quality Effective and Reliable Police Records Timeline Bi-Annually Cost As per budgetary allocation	1 Review program	DHRM

	5.7.3 Develop and Modernize a National Crime Database	Quantity 1 Program Quality Manage Criminal Activities Information Timeline Bi-Annually Cost As per budgetary allocation	1 Program	DCS, DPlans, DCID and DFFS,
Sub-Output 5.8 Protect Promote and Respect Human Rights	5.8.1 Develop Human Rights Compliance Infrastructural Initiatives	Quantity 1 Initiative Quality Ensure that All Infrastructure is Designed Customer Friendly Environment Timeline Bi-Annually Cost As per budgetary allocation	1 Initiative	DCS
	5.8.2 Initiate Human Right Compliance Programs	Quantity 30 Programs Quality Improve Service Delivery Timeline Bi-Annually Cost As per budgetary Allocation	1 Program per Formation	All Directors, DPCs and CO PMF
	5.8.3 Pursue Linguistic Communication Training for the Vulnerable and Minority Groups	Quantity 1 Initiative Quality Strengthen Communication Timeline Quarterly Cost As per budgetary allocation	1 Initiative	DTE and DHRM

5.8.4 Promote Dissemina of Divers Data Shar and Award to Releva Stakehold	Fimely ation e Cring Areness to Sters F	Quantity 3 Initiatives Quality Assurance of Adherences to Case Management Standards and Procedures Fimeline Quarterly As per budgetary allocation	DPlans 1 DCID 1 North 1 West 1 South 1 East 1 Central 1 Border 1 Total 8	DPLANS, DCID and DPCs
5.8.5 Develop S Operating Procedure on Gende Violence	Standard 1 les (SOP) Ger Based II E	Quantity 1 Program Quality mprove Service Delivery Fimeline By 31st January 2026 Cost As per budgetary Allocation	1 Program	DCID
5.8.6 Develop a Charter	a Victims 1	Quantity 1 program Quality Victims Support Protocols and Management Fimeline Bi-Annually Cost As per budgetary Allocation	1 Program	DIR Legal, DPlans and DCID
5.8.7 Ensure In Laws on and Child Training C	clusion of 1 Women ren in Curriculum II E	Quantity 1 Program Quality mprove Service Delivery Fimeline Bi-Annually Cost As per budgetary Allocation	1 Program	DTE and DLegal

	5.8.8 Enhance Religious and Spiritual program	Quantity 1 Advocacy Programs Quality Freely expression of Faith, Beliefs and Religion Timeline Quarterly Cost As per budgetary allocation	1 Advocacy Programs	Force Chaplain
Sub- Output 5.9 Improve Service Delivery	5.9.1 Enhance Case Management and Monitoring	Quantity 14 Initiatives Quality Assurance of Adherences to Case Management Standards and Procedures Timeline Quarterly Cost As per budgetary allocation	DCID 2 North 2 West 2 South 2 East 2 Central 2 Border 2 Total 14	DCID and DPCs
	5.9.2 Develop Counselling Program for Serious Incidents, Fatalities and Crash	Quantity 8 Initiatives Quality Assisting Families to Recover from Trauma and Loss Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 Border 1 PMF 1 Water Pol 1 Total 8	DTC, DOPs, DPCs, Force Psychologist and Force Chaplain
	5.9.3 Develop Tactical and Strategic Approach to Combat Crime	Quantity 8 Initiatives Quality Dismantle and Sabotage Criminal Network Timeline Quarterly Cost As per budget allocation	North 1 West 1 Sout h 1 East 1 Central 1 Border 1 PMF 1 Water Pol 1 Total 8	DCID, DOPs, DPC's, DSOCID and DSB

5.9.4 Initiate Council Resolution 1540 Program.	Quantity 1 Initiative Quality Effective Measures to Address Drug Trafficking and Illegal Arms Trade. Timeline Annually Cost As per budget allocation	1 Initiative	DCID, DOPs, DPC's, DIR and DLegal
5.9.5 Promote Consistent Customer Service Initiative	Quantity 16 Initiatives Quality Attract Positive Customer Perception on Service Delivery Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 Border 2 PMF 2 Water 2 Pol Total 16	DOPS, DPCs and CO PMF
5.9.6 Initiate Customer Service Training Program	Quantity 8 Programs Quality High Standard of Service Delivery Timeline Bi-Annually Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 Border 1 PMF 1 Water 1 Pol 1 Total 8	DOPs, DPCs and CO PMF
5.9.7 Initiate Skills Audit Program	Quantity 8 Programs Quality Identification and Maximizing Policing Skills Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 Border 1 PMF 1 Water 1 Pol 1 Total 8	DOPs, DPCs and CO PMF

	5.9.8 Strengthen the Monitoring, Mentoring and Recognition Initiatives	Quantity 8 Programs Quality Maintain Professional Standard Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 Border 1 PMF 1 Water 1 Pol Total 8	DOPs, DPCs and CO PMF
	5.9.9 Strengthen FSO Relevancy and Inclusivity at All Level	Quantity 8 Programs Quality Adherence to Operational and Administration Procedures Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 Border 1 PMF 1 Water 1 Pol Total 8	DOPs, DPCs and CO PMF
Sub Output 5.10 Improving Discipline and Ethical Standard	5.10.1 Initiate Proactive Ethical Focus Programs	Quantity 20 Programs Quality Enhancement of Effective and Efficient Service Delivery Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 Border 2 PMF 2 DIA 2 Water 2 Pol 2 Force 2 Chaplain 2 Total 20	DOPs, DPCs, DIA, Force Chaplain and CO PMF

	5.10.2 Develop Welfare Monitoring Initiatives	Quantity 20 Initiatives Quality Minimizing Indiscipline Issues Timeline Quarterly Cost As per budgetary allocation	North 2 West 2 South 2 East 2 Central 2 Border 2 PMF 2 Force 2 Psychologist 2 Force 2 Chaplain 2 Water Pol 2 Total 20	DOPs, DPCs, CO PMF, Force Psychologist and Force Chaplain
	5.10.3 Strengthen Ethical Driven Programs	Quantity 30 Programs Quality Organization Unity Respect and Rule of Law Timeline Quarterly Cost As per budgetary allocation	1 Program per formation	All Directors, DPCs and CO PMF
	5.10.4 Strengthening Organisational Peoples Culture	Quantity 1 Program Quality Holistic Well Rounded Officers Timeline Quarterly Cost As per budgetary allocation	1 Program	Force Chaplain
Sub-Output 5.11 Manage Customer Perception	5.11.1 Develop Customer Satisfaction Initiatives	Quantity 7 Initiatives Quality Attract Customer Confidence Timeline Quarterly Cost As per budgetary allocation	North 1 West 1 South 1 East 1 Central 1 Border 1 PMF 1 Total 7	DPCs and CO PMF

5.11.2 Review Vision Strategy and Operating Model for FPF	Quantity 1 Review Quality Improve Public Trust and Confidence. Timeline Annually Cost As per budgetary allocation	1 Review	DPlans
5.11.3 Promoting Interconnectivity Through Sharing of Relevant Information with the Media Industry.	Quantity 5 Programs Quality Positive Organizational Image Through Information Sharing Timeline Quarterly Cost As per budgetary allocation	Radio 1 TV 1 Print 1 Web 1 Social 1 Media Total 5	PMLO
5.11.4 Conduct Media Training at All Levels	Quantity 1 Training Initiative Quality Demarcation of Policing Roles in Media Relations Timeline October 2026 Cost As per budgetary allocation.	1 Initiative	PMLO
5.11.5 Media Awareness on Emerging Trends	Quantity 4 Initiatives Quality Timely Dissemination of Information to Public Timeline Quarterly Cost As per budgetary allocation	4 Initiatives	PMLO

Sub-Output 5.12 Maintaining High Standard of Institution Infrastructure	5.12.1 Strengthen Assessment and Inspection of Infrastructure	Quantity 30 Initiatives Quality Ensure Infrastructure are OHS Compliant and of High Standard Timeline Quarterly Cost As per budgetary allocation	1 Initiative per formation	All Directors, DPCs and CO PMF
	5.12.2 Prioritizing Improvement on the Condition of Police Quarters and Posts.	Quality 2 Initiatives Quality Ensure Police Quarters and Posts are OHS Compliant and in Accordance to Building Standards Timeline Quarterly Cost As per budgetary allocation.	2 Initiatives	DCS
	5.12.3 Strengthening Inspection at Construction Sites and Existing Projects.	Quantity 1 Inspection Quality Ensure Proper Utilization of Resources. Timeline Quarterly Cost As per budgetary allocation.	1 Inspection	DCS
Sub-Output 5.13 Consistent Procurement of Support Equipment	5.13.1 Strengthen Operational Capability	Quantity 1 Initiative Quality Effective and Efficient Organizational Results Timeline Quarterly Cost As per budgetary allocation	1 Initiative	DOPS, DPCs, DCS, DTC and CO PMF

	5.13.2 Enhancing Service Delivery Through Technology	Quality 1 Framework Quality Effective Operation Technological Equipment Timeline 30th July 2026 Cost As per budgetary allocation	1 Framework	DCS and DOPs
	5.13.3 Maximize Procurement of Uniforms and Uniform Accessories.	Quantity 1 Procurement Programme Quality Efficient Procurement and Distribution. Timeline Bi-Annually Cost As per budgetary allocation.	1 Procurement Program	DCS
Sub-Output 5.14 Ensure Effective and Efficient Internal Affairs Processes	5.14.1 Initiate Assessment and Review on Internal Processes	Quantity 1 Internal Process Assessment and Review Initiative Quality Effective Internal Affairs Process Timeline Quarterly Cost As per budgetary allocation	1 Initiative	DIA
	5.14.2 Strengthen Internal Monitoring and Evaluation Initiatives	Quantity 1 Internal Monitoring and Evaluation Initiative Quality Effective Internal Monitoring and Evaluation Mechanism Timeline Quarterly Cost As per budgetary allocation.	1 Initiative	DPlans and DPCs

	5.14.3 Initiate the Independence of Internal Affairs Unit	Quantity 1 Project Quality Independence, Effective and Efficient IA Unit. Timeline Bi-Annually Cost As per budgetary allocation.	1 Project	DIA, DCS, DPlans, DHRM
	5.14.4 Review Investigation Case Process	Quantity 1 Internal Review Quality Develop Early Case Closure Process Timeline Bi-Annually Cost As per budgetary allocation.	1 Review	DCID, DIA, DSP, and Dlegal
Sub – Output 5.15 Enhance Prudent Financial Management System	5.15.1 Pursue Donor/ Aid Opportunities	Quantity 1 Initiative Quality Modernize Capabilities and Resources Timeline Quarterly Cost As per budgetary allocation	1 Initiative	DIR, DCS,DPlans and DFSS
	5.15.2 Review Financial Delegations of Authority	Quantity 1 Initiative Quality Streamline Process and Accountability Arrangements Timeline Annually Cost As per budgetary allocation	1 Initiative	DCS and DPlans

5.15.3 Strengthen Performance Budgeting Initiatives	Quantity 1 Performance budget initiative Quality Expenditure within Budgetary Allocation Timeline Quarterly Cost As per budgetary allocation.	1 Initiative	DCS
5.15.4 Initiate Awareness on Budgetary Processes, Systems and Protocols Across All Levels	Quantity 1 Budgetary process Awareness initiative Quality Assimilated Information on Organizational Budget Processes Timeline Bi-Annually Cost As per budgetary allocation.	1 Initiative	DCS and DPlans
5.15.5 Revive Asset Management Unit Functions	Quantity 1 Asset Revival Initiative Quality Reliable and Responsive Asset Management Office Timeline Bi-Annually Cost As per budgetary allocation.	1 Initiative	DCS and DHRM
5.15.6 Review Capital Asset Management Plan	Quantity 1 Review Initiative Quality Reliable and Responsive Asset Management Plan Timeline Bi-Annually Cost As per budgetary allocation.	1 Review	DCS

Sub – Output 5.16 Pursue Regional Policing Opportunities	5.16.1 Exploring Policing Opportunities in the Region	Quantity 2 Initiatives Quality Interoperability Between Region Policing Partners Timeline Bi-Annually Cost As per budgetary allocation.	2 Initiatives	DIR
	5.16.2 Initiate Engagement with Policing Partners in the Region	Quantity 2 Engagement Initiatives Quality Maximise Regional Policing Engagements Timeline Quarterly Cost As per budgetary allocation.	2 Initiatives	DIR
Sub – Output 5.17 Effective Planning and Accountability Framework	5.17.1 Formulate, Monitor, Evaluate and Review Organisational Plans	Quantity 6 Initiatives Quality Strategically Aligned to Organizational Intent Timeline Quarterly Cost As per budgetary allocation.	6 Initiatives	DPlans
	5.17.2 Develop a Strategic Direction One Pager	Quantity 1 Initiative Quality Strategic Plan Widely Understood Timeline Annually Cost As per budgetary	1 Initiative	DPlans

	5.17.3 Review Key Performance Indicator	Quantity 1 Initiative Quality Balanced KPI to Focus on Public Trust and Operational Excellence Timeline Annually Cost As per budgetary allocation	1 Initiative	DPlans
Sub – Output 5.18 Spiritual Enhancement	5.18.1 Support and Enhance Leadership Capacity and Guidance	Quality 1 Program Quality Holistic Guidance to Leadership Timeline Quarterly Cost As per budgetary allocation	1 Programs on Holistic Guidance	Force Chaplain
	5.18.2 Strengthen Officers Commitment to Enhanced Operational Sustainability	Quantity 3 Programs Quality Salvation of the People Timeline Quarterly Cost As per budgetary allocation	3 Programs	Force Chaplain
	5.18.3 Strengthen and Nurture Family Spirituality	Quantity 1 Program Quality Family Spirituality Growth Timeline Quarterly Cost As per budgetary allocation	1 Program	Force Chaplain

	5.18.4 Chaplaincy Support in Overseas Mission	Quantity 1 Program Quality Supportive Presence in the Mission Field Timeline Annually	1 Program	Force Chaplain
		Cost As per budgetary allocation		
Sub Output 5.19 Improve Officers Welfare Through Chaplaincy Intervention	5.19.1 Strengthen Internal and External Collaboration Addressing Welfare Issues	Quantity 2 Programs Quality Welfares Issues Identified Timeline Quarterly Cost As per budgetary allocation	2 Programs	Force Chaplain
	5.19.2 Develop Mitigating Mechanism Addressing Officers Welfare	Quantity 1 Initiative Quality Relevant Support to Officers Timeline Quarterly Cost As per budgetary allocation	1 Initiative	Force Chaplain

MINISTRY OF FINANCE DELIVERABLES AND INDICATORS 2025/2026

TABLE 4: DELIVERABLES & INDICATORS 2025/26

Ministry of Economy Deliverable	Strategies	Key Performance Indicators (KPI)	Timeline
Planning & Management of Budget Compliance	Budget Request Formulation	Budget Request Submission	3rd Quarter
Budget Compliance	Requests to Incur Expenditures (RIE)	•	
	Control of Expenditure of Public money	Budget Utlisation Report	Bi-Annually
Financial Performance Compliance	 Bank Lodgement Clearance TMO Trust RFA Salaries Wages IDC CFA SLG 84 	Monthly Reconciliation	15th of every month
Agency Revenue Arrears	Collection of Arrears of Revenue	Quarterly Revenue Returns	Within one month after the end of each Quarter
Asset Management	Annual Stock Take/ Board of Survey	Physical Stock Take Against Inventory	31st January of the following year
	Vehicles Returns	Quarterly Vehicles Returns	1st Week after every Quarter
		Asset Register	
Internal Audit Compliances	Implementation of Audit Report Recommendations	Number of Agreed Aaudit Recommendations Implemented	Bi-Annual Progress Report
Procurement Compliance	Bi-Annual Report to MOE	Reports Submitted on Procurement in line with Procurement Regulation 2010	2nd Week after Half year

FIJI POLICE FORCE 2025/2026 BUDGETARY PROVISION

TABLE 5: 2025/2026 SUMMARY OF TOTAL EXPENDITURE

SEG	ITEM DESCRIPTION	2024 - 2025 REVISED	2025 - 2026 APPROVED	VARIANCE	
1	Established Staff	180,873,600	200,405,900	19,532,300	
2	Government Wage Earners	1,582,600	1,729,500	146,900	
3	Travel and Communications	7,963,700	7,790,600	-173,100	
4	Maintenance and Operations	12,866,500	12,342,000	-524,400	
5	Purchase of Goods and Services	·······································		-648,500	
7	Special Expenditures	2,045,900	1,945,100	-100,700	
	TOTAL OPERATING	214,027,900	232,260,400	18,232,500	
8	Capital Construction	9,679,100	3,375,000	-6,304,100	
9	Capital Purchase	3,123,100	4,704,300	1,581,200	
	TOTAL CAPITAL	12,802,200	8,079,300	-4,722,900	
	TOTAL EXPENDITURE	226,830,100	240,339,700	13,509,600	

TABLE 5.1: CAPITAL CONSTRUCTION

SEG	DESCRIPTION	2024 - 2025 REVISED	2025 - 2026 APPROVED	VARIANCE
8	Renovations,Extensions and Upgrade of Police Stations/Posts	9,679,100	3,375,000	6,304,100
	TOTAL FOR SEG 8	9,679,100	3,375,000	6,304,100

TABLE 5.2: CAPITAL PURCHASES

SEG	DESCRIPTION	2024 - 2025 REVISED	2025- 2026 APPROVED	VARIANCE
9	Communication Equipment - R	465,755	450,000	-15,755
9	Forensic Chemistry Equipment - R	230,000	450,000	220,000
9	IT Equipment - R	345,000	225,000	-120,000
9	Purchase of Boats & Outboard Engines -R	230,000	562,500	332,500
9	Installation of Solar Power - R	230,000	450,000	220,000
9	Quality Assurance for Bio and DNA - R	345,000	450,000	105,000
9	Special Operation Equipment - R	172,000	337,500	165,500
9	Traffic Management Equipment - R	230,000	450,000	220,000
9	Installation of CCTV Camera - R	530,345	450,000	-80,345
9	Purchase of Wide Area Network - R	345,000	402,368	57,368
9	Pathology Equipments and Consumables	0	195,652	195652
9	Renewal of Software Licenses	0	281250	281250
	TOTAL FOR SEG 9	3,123,100	4,704,300	1,581,200

FIJI POLICE TRAINING PLAN 2025/2026

Fiji Police Academy Training Calendar August 2025 - July 2026														
				Resident	ial/DFL (COURSES) Traiı	ning Cale	ıdar					
S/N	Courses	Delivery			2025			-			2026			
o 1.	Certificate in Policing	OPS	Aug	Sep	Oct 31/08 – 19/1 150 PTPs	Nov 2	Dec	Jan	Feb	Mar 02/02 – 23 150 PT		May		Jul 06-26/09 50PTPs
	(Level IV) Batch 68,69,70 Work Based Learning	Ors	04-30/08		Batch 68				03-	Batch 6				atch 70
2.	(WBL) & SC Induction Program (OJT)	OPS	21 PTPs (FPA)		6-17/10 PMF/ED MTT			05-30/01	14/02 ND MTT	13/03 WD MTT				
3.	Constable Qualifying Course (Batch 64 & 65)	OPS	03-29/08 B-64 86PTPs					B-65 185PTPs						
4.	Traffic Investigators Course	OPS												06-31/0 25PTP
5.	SGT Qualifying Course	L&M											01-27/07 25PTPs	
6.	IP Qualifying Course	L&M			06-31/10 25PTPs									
7.	SP Qualifying Course	L&M							1-13/02 PTPs					
8.	Leadership & Managerial (SO, CO & S/Sgt) Course	L&M				3-7/11 SD 10-14/11 ED 17-21 WD 24-28 ND 01-05/12 CD 25per Div		,	'					
9.	Frontline NCO's Empowerment & Customer Service	L&M										04-8/5 SD 11-15 ED 18-22 WD 25-29 ND 01-5/6 CD 25per Div		
10.	Community Post Officers Development Course	Compol		01-26/09 40PTPs					02-27/02 40PTPs					
11.	FPF Civilian Cadre	R&D/ HRM								02-20/03 50PTPs				
12.	Course Investigators Qualifying	I&I	4/08-5/09							001110				
13.	Course (Level 2) Field Investigators	I&I	25PTPs				11-05/12							
14.	Course Advance Investigators	I&I				2:	SPTPs						01-19/07	
15.	Qualifying (Level 3) Basic/ Advance	I&I/			06/10-07/11 25PTPs								25PTPs	06-31/07
16.	Prosecution Course Personal Crime	DPP I&I											5/5-6/6 OPTPs	25PTPs
17.	Basic/Advance SB Course	I&I/SB		01-12/09 25PTPs				19-30/01 25PTPs						
				Division		ing Calen	dar/V	VORKSHO	PS					
S/N o	Workshops	Delivery	Aug	Sep	2025 Oct	Nov	Dec	Jan	Feb	Mar	2026 Api		ıy Jun	Jul
1.	VRI/Investigators Empowerment/ Crime Writer/ Exhibits & Docket Management Workshop	I&I & DOT's		1-6/09 SD 8-13/9 ED 15-20 WD 22-27 ND 29-04/10 CD 25per Div										
2.	Cyber & Digital Evidence/Fraud & Transnational Crime & Mock Court Workshop	I&I & DOT's							2-07/02 SD 09-14/02ED 16-21WD 23-28 ND 02-07/03 CI 25per Div					
3.	Child Welfare/Domestic Violence/Sexual Gender Based Violence Workshop	I&I & DOTs												6-11/7 W 13-18/7 N 20-25/7 C 27-01/8 S 03-8/8 E 25per D
4.	Community Policing Cluster Chiefs & National Coordinators Workshop	ComPol & DOT's				3-7/11 SD 10-14/11 ED 17-21 WD 24-28 ND 01-05/12 CD 25per Div								
5.	Traffic Investigators Breathalyzer/Dragger Operator & Defensive Driving Workshop	DTTC & DOT's								02-06/3 SD 9-13/3 ED 16-20 WD 23-27 ND 30-03/04 CD 25per Div				
6.	Force Promotional Examination ABCD, XYZ, F&G	RDU									20-2- A Divis	ш		
7.	External Validation and Verification	RDU				03-08/11 All Divisions								06-11/ All Divisio
8.	Officer Safety & Defensive Tactical Training Workshop	OPS/ PM & NZ	F	1-5/09 WD 8-12/9 ND 15-19 CD 22-26 SD 29-03/10 ED 40per Div		3-7/11 ND 10-14/11 WD 17-21 CD 24-28 ED 01-05/12 SD 40per Div			2-06/02 WI 09-13/02NI 16-20 CD 23-27 SD 02-6/03 EI 40per Div	0	06-10// 13-17/0 20-24 27-01// 04-08/ 40per	04 WD 4 CD 05 ED 05 SD	1-5/06 8-12/0 15-19 22-20 29-03/0 40per	WD S ND C CD S SD 07 ED
9.	Force RFL Test	OPS & Div/PT				7/10-28/11 I Divisions							25/05-27/06 All Divisions	

FIJI POLICE FORCE 2025 – 2026 ANNUAL CORPORATE PLAN



A Safe and Secure Fiji For All VISION

MISSIM



To Protect and Serve Our Communities Through Professional Policing and Strong Partnership

- Synchronize Duavata Community Policing
- ngaging in Community Oriented partnership Intensify Police Presence and visibility
- Synchronizing Intelligence led Policing
- Strengthening integration with key stakeholders.
 - Strengthen Police Emergency Response initiative
- Established Stakeholders Engagements in Addressing emerging threats for minimal community impacts

OUTPUT 5 ORGANISATIONAL EFFECTIVENESS

- Enhancing Leadership, Command & Management
 - Manage Human Resources effectively · Manage Reforms and Restructure

· Establishing and maintaining reliable

approaches

Intelligence source.

DUTPUT 3: RELIABLE INTELLIGENC

Sustaining Effective Intelligence

- Maintaining a Healthy & Safe workforce
 - · Smart Utilization of resources
- Prioritise Capacity building Programs

"Institutional Stabilization"

- · Protect, Promote and Respect Human Rights · Pursuing Digitalisation of Police records
 - Improve service delivery
- · Improving discipline and ethical standard
 - Manage Customer perception
- · Maintaining High Standard of Institution infrastructure

Strengthen integration with other

OUTPUT 4 ROAD SAFETY

Effective road safety community

awareness

Critical Stakeholder

- · Ensure effective and efficient Internal Affairs processes. · Consistent procurement of Support Equipment
 - · Enhance Prudent Financial Management
 - Pursue regional Policing Opportunity

Effective Traffic enforcement Initiativ

Enhance capability development

Enhancing traffic technological

equipments.

- · Effective Planning and Accountability Framework
 - Enhance Evangelism
- Improve Officer Welfare through Chaplaincy Intervention

- · Promoting partnership with other
- · Enhance Investigation Skills and knowledge of the Law
- Develop Relevant Prosecution Initiative and dismantling

VALUES: Professionalism, Integrity, Respect, Inclusiveness, Compassion, Courage

GLOSSARY OF TERMS

OUTCOME	-	Impact/Effect on the Community from the Goods and Services Delivered by Agencies.
OUTPUT	-	Services or Goods Provided to Clients/Customers External to the Agency.
INTERNAL OUTPUT	-	Goods or Services of one part of an Agency Delivered to other parts of the same Agency. They contribute indirectly to the production of Outputs.
SUB-OUTPUT	-	A single Output produced along the production process leading to the production/delivery of an Output.
OUTPUT GROUPS	-	A collection of Outputs (including Internal Outputs) that are similar in nature.
OUTPUT	-	An assessment of Characteristics of Performance
PERFORMANCE MEASURES		that illustrate that an agency has delivered its Outputs. These measures relate to quantity, quality and timeliness.
PERFORMANCE TARGETS	-	Numerical Target levels of performance against which actual performance can be compared



CODE OF ETHICS

As a member of the Fiji Police, I have a duty to:

Protect Life & Property
Preserve the Peace
Prevent Offence
Detect and apprehend Offenders, &
Help those in need of assistance

AT ALL TIMES

- . I will carry out my duties without fear or favor, malice or ill will;
- . I will act honestly and with utmost integrity,
- . I will make every effort to respect and uphold the rights of all people in the community regardless of race, social status or religious;
- . I will strive for excellence and endeavor to improve my knowledge and Professionalism.
- . I will keep confidential all matters which I have learn from my official capacity, except as necessary in the course of my duties;
- . I will practice self discipline in word and deed both on and off duty;
- . I will never use more force than necessary in the performance of my duty.
- . I will resist the temptation to participate in any activity which is improper or which can be misconstrued as improper;
- . I will not misuse my office for personal gain;
- . I will accept responsibility for my own action and for acts which I may order;
- I accept the desirability of this ethics an integral part of my personal and professional life.

